### CARLISLE PLANNING BOARD

#### MINUTES

JULY 22, 1991

## Present:

Phyllis W. Hughes, Chairman Vivian F. Chaput George B. Foote Scott T. Evans Kenneth H. Ernstoff Elaine H. Olden, Planner Assistant

# Meeting called to order at 8:20 p.m.

# Minutes

On motion by Mr. Evans seconded by Mr. Ernstoff, the members voted unanimously you approve the minutes of the July 8, 1991, meeting as presented.

# Bills

The members authorized payment of bills as presented.

# <u>Consultant Engineer</u>

Mr. Foote reported that Christopher Lorrain at LandTech had accepted the contract changes the Board requested.

### Master Plan

The members responded to the summary of a book on community goal setting prepared by the Planner Assistant and particularly noted the following ideas from the book:

Participatory goal-setting processes are essential in creating community settings that fulfill citizens' needs for suitable life spaces.

Conflicts derive from the perception that two or more interested parties hold mutually exclusive goals. Sometimes the perceptions are accurate, and in that case equitable resolution of the conflict requires some kind of reevaluation or compromise of goal positions. Often, however, conflicts arise because of inaccurate perceptions among participants, and through a formal process of goals clarification the conflict can be dissipated.

Goal-directed community programs, though time-consuming and inefficient in the short run, has been the key to

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meaningful, long-term community development. Because the problems of community development are so complex, the citizenry so pluralistic, and the traditional means of development so ingrained, meaningful citizen involvement is hard to achieve, and many leaders give up trying.

Often goals remain implicit and reflect core values that are relatively enduring over time. In fact deliberate efforts are required to make these hidden goals part of the explicit public discussion culminating in informed decisions. This is much of what goal setting is all about. . . . Goal setting can and should be used to expose the preferences of persons that are hidden in the imprecise language of code words and euphemisms.

Meeting adjourned at 9:27 p.m.

Respectfully submitted,

Elaine H. Olden Planner Assistant